



Requirements Webinar

19 December 2013



1. Online Etiquette
2. Staying Current
 - Landing Page
 - RMCoP
 - Blog
 - Blackboard
3. DoDI 5000.02 Update
4. JCIDS Updates

- Everybody starts on mute
- If you have a question, raise your hand for recognition
 - Keep questions short and to the point
 - Contact us offline if you need a longer discussion
- You can unmute yourself by pushing *6
- We will remute everybody, if we get too much background noise
- You can type in questions via the chat feature



How to Get Current – How to Keep Current

- DAU Requirements Landing Page
- Requirements Management Community of Practice (RMCoP)
- Requirements Blog
- Blackboard



The Requirements Landing Page

<https://dap.dau.mil/career/rm>

[Feedback](#) [Site Map](#) [FAQ](#) [Help](#) [Tutorial](#) [DAU](#) [f](#) [iTunes](#) [Search](#) [RSS](#) [Email](#) [Print](#)



Defense Acquisition Portal



[← Portals](#) [Functional Gateways](#) [Special Topics](#) [Applications](#)

Career Gateways

- [All Functional Knowledge Gateways](#)
- [Auditing](#)
- [Business](#)
- [Contracting](#)
- [Facilities Engineering](#)
- [Industrial Property](#)
- [Information Technology](#)
- [Life Cycle Logistics](#)
- [Production, Quality and Manufacturing](#)
- [Program Management](#)
- [Purchasing](#)

Requirements Management

Overview

- [Certification Guide](#)
- [Continuous Learning](#)
- [Enroll in a Course](#)
- [Mission Assistance](#)
- [Ask A Professor](#)
- [Patrick Wills's Blog](#)

Science and Technology Manager

Engineering

Test & Evaluation

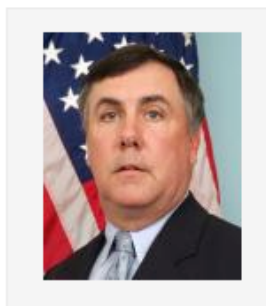
[Home](#) > [AT&L Functional Gateways](#) > [Requirements Management](#)

Requirements Management Director's Blogs

Key Performance Parameters (KPPs)

Patrick Wills - 11/4/2013

The JCIDS Manual defines Key Performance Parameters (KPP) as: "Those attributes of a system considered critical to the development of an effective military capability. The number of KPPs should be kept to a minimum to maintain program flexibility. Failure of a system to meet a validated KPP threshold/initial minimum rescinds the validation, brings the military utility of the associated system(s) into question, and may result in a reevaluation of the program or modification to production increments" In the past, if a program failed to meet a KPP's threshold, the program itself would come under intense scrutiny. In fact [\[...Read More\]](#)



Patrick Wills

[View All Requirements Management Director's Blogs](#)

1/4 [←](#) [||](#) [→](#)

Feature - Career Gateway Highlights



Certification Guide



Continuous Learning



Enroll in a Course



Leadership Perspectives on Requirements Management by Admiral Winnefeld, Vice Chairman of the Joint Chiefs of Staff.

Policy, Regulation, and Law

- [Policy](#)
- [Regulation](#)
- [Guidance and Law](#)

Community of Practice





The Requirements Community of Practice (RMCoP)

<https://acc.dau.mil/Requirements>

[Profile](#) [My Activity](#) [Admin Options](#) [Quick Links](#) [Chuck Court](#) [My Options](#) [Help](#) [Sign Out](#)

[ACC Practice Center >](#) [Requirements Management](#)

Browse

[ACC Home](#) [Up one level](#)

[Requirements Management](#)

- [Policies & Guidance](#)
- [Points of Contact](#)
- [Requirements Management Training Center](#)
 - [CLR 151 - References](#)
- [List of RM Topics](#)
 - [A-B-C-D-E-F-G-H](#)
 - [I-J-K-L-M-N-O-P-Q](#)
- [Initial Capabilities Document \(ICD\)](#)
- [JCIDS - Joint Capabilities Integration...](#)
- [Joint Capabilities Board \(JCB\)](#)
- [Joint Capability Area \(JCA\)](#)
- [Joint Information](#)
- [Joint Integration](#)
- [Joint Rapid Acquisition Cell \(JRAC\)](#)
- [Joint Requirements Oversight Council...](#)
- [Joint Strategic Capabilities Plan \(JSCP\)](#)
- [Joint Urgent Operational Need \(JUON\)](#)
- [JROC Interest](#)
- [Key Performance Parameters \(KPP\)](#)
- [Key Custom Attributes \(KSA\)](#)

Requirements Management
Community

[Conduct a Search](#) [Ask a Question](#) [Add Content](#) [Other Actions](#)

[Search](#)

[Content & Member Profiles](#) [All Communities](#)

[Main View](#) [All Contributions](#) [What's New](#) [Q & A](#) [Blogs](#) [Members](#)

Welcome



[Profile](#) [My Activity](#) [Admin Options](#) [Quick Links](#) [Chuck Court](#) [My Options](#) [Help](#) [Sign Out](#)

[ACC Practice Center >](#) [Requirements Management](#)

Browse

[ACC Home](#) [Up one level](#)

[Requirements Management](#)

- [Policies & Guidance](#)
- [Points of Contact](#)
- [Requirements Management Training Center](#)
- [List of RM Topics](#)
- [Tools](#)
- [Archive](#)

Tags

[acquisition](#) ["air force"](#) ["analysis of alternatives"](#) [aoa](#) [army](#) [at&I](#) ["better buying power"](#) [capabilities](#) [capability](#) [cba](#) [cdd](#) [certification](#) ["clr 151"](#) ["course material"](#) [cpd](#) [cps](#) [dcr](#) [dod](#) [dotmlpf](#) [emergent](#) [fipt](#) [gao](#) [icd](#)

Requirements Management

Community

[Conduct a Search](#) [Ask a Question](#) [Add Content](#) [Other Actions](#)

[Search](#)

[Content & Member Profiles](#) [All Communities](#)

[Main View](#) [All Contributions](#) [What's New](#) [Q & A](#) [Blogs](#) [Members](#)

[Show All](#) | [Filtered By](#)

	Helpful	Title	Contributor	Date Modified ▼
0		New Acquisition Policy: Interim DoDI 5000.02, 26 Nov 2013 ▼	Jack Mohney ▼	2013-12-4
0		Definition of the NR-KPP has changed ▼	John Galloway ▼	2013-7-19
0		JCIDS and NR KPP Manuals access ▼	Kevin Mooney ▼	2012-7-20
0		Inconsistent presentation of measures of effectiveness (MOEs) in RQM 110 ▼	Leonard Sadauskas	2008-7-28

[Contact Us](#) | [Privacy Policy](#) | [Legal Notices](#) DAUHelp@dau.mil



Blackboard

<https://myclass.dau.mil>



My Class Space Public Use

Welcome to DAU Blackboard

This is a Department of Defense resource that supports the Defense Acquisition Workforce and the defense acquisition community by providing access to instructor-facilitated online courses and extending the learning experience beyond the traditional classroom. A username and password are required to access these online resources.

Login Here

[Change Text Size](#) | [High Contrast Setting](#)

Welcome, [Click here to login](#).

DAU Student Help Desk Information

[DAU Help Desk](#) 1-866-568-6924, Option #1

DSN: 655-3459, Option #1

Email: dauhhelp@dau.mil

Hours of Operation: 6:00am - 8:00pm Monday through Friday (EST)

[Server](#)





Revision to DoD Acquisition Policy (DoD Instruction 5000.02)

- Decreases emphasis on “rules” and increases emphasis on process intent and thoughtful program planning
- Provides program structures and procedures tailored to the dominant characteristics of the product being acquired and to unique program circumstances, e.g., risk and urgency
- Improves flexibility/tailorability and management control
- Increases emphasis on program affordability
- Enhances the discussion of program management responsibility and key supporting disciplines
- Institutionalizes changes to statute and policy since the last issuance of DoD Instruction 5000.02

Process: A framework for the Partnership



3 Requirements Lanes

- **Deliberate**

Primary framework for acquisition

- **Emergent**

Impending contingency support

- **Urgent**

Critical to current operations

6 Acquisition Program Models (New 5000.02)

- **Hardware Intensive**
- **Defense Unique Software Intensive**
- **Incrementally Fielded, Software Intensive**
- **Accelerated Acquisition**
- **Hybrid (Hardware Dominant)**
- **Hybrid**



- Emphasis on steps and decision points in the acquisition process
 - Requirements Decision Point (RDP)
- Tight integration of requirements and acquisition communities
 - RDP and Configuration Steering Boards
- Should cost and affordability analysis
 - RMs and the programming community set constraints
 - "... not an acquisition community or a cost

**As the reforms mature, we need to
share Best Practices and Lessons
Learned**



DoDI 5000.02 Impact on RQM 310

RQM 310 Daily Class Schedule				
	Monday	Tuesday	Wednesday	Thursday
8:00	Introduction and Orientation	AoA	Urgent Operational Needs	External Influences - Guest Speaker
8:30	Class Introductions and Teaming			Capstone Exercise: FCB Briefing Outside Expert Evaluator
9:00	Pre-Course Assessment	MDD to Milestone A		
9:30	RQM 110/Jeopardy Review		DOTmLPF	End of Course Examination
10:00				IT Documents
10:30	DAU Computer Resources	PPBE	Test & Eval	Guest Speaker - Expert Evaluator
11:00	JIDS and Acquisition			Capstone Exercise: FCB Staff
11:30			Lunch	Lunch
12:00	Lunch	Lunch		
12:30			Milestone B-IOC	Prioritization Simulation
13:00	Pre-MDD Analyses	Milestone A to Milestone B		Capstone Exercise: FCB Staff *** Continuation***
13:30			Writing Requirements, CDDs	Capstone Briefing Intro
14:00		KPP and KSA Development		Capstone Briefing Preparation
14:30	ICD Review		JIDS Simulation	
15:00				Course Wrap-up
15:30	ICD Review Exercise	Getting from AoA to KPPs		Examination Retest
16:00			SIM Debrief	
16:30			Review Questions	
17:00				



- Current Review Status
- CJCSI 3170.01U (JCIDS)
- CJCSI 5123.01G (JROC Charter)
- JCIDS Manual
- Summary of Major Changes

Review Status

- **CJCSIs 3170.01 (JCIDS) and 5123.01 (JROC Charter), and JCIDS Manual undergoing review and update.**
 - **Instructions out for review of adjudicated comments.**
 - **Initial adjudication of Manual in progress; will be re-staffed for review of adjudicated comments in late Dec.**
- **Intend to sync up and brief remaining issues through JCB and JROC to gain leadership approval for implementation in Jan/Feb 2014.**
- **Summary of major changes found in the beginning of each document.**

- **From 34 to 36 pages**
- **Consolidated CRM: 78 pages and 375 comments.**
 - **18 Critical: Accept 1, Reject 14 (3 topics), Mod 3**
 - **Limits to JROC statutory responsibilities regarding component/Service UONs (Army) - Reject**
 - **SOCOM delegated authorities (SOCOM) - ~~Reject~~; Accept**
 - **UONs once validated (JRAC) - Reject**
 - **Operational assessment of validated JEONs (STRATCOM) - Accept**

- **From 34 to 58 pages**
- **Consolidated CRM: 115 pages and 598 comments.**
 - **20 Critical: Accept 4, Reject 12 (3 topics), Mod 4**
 - **Requirements training authority (NRO) - Reject**
 - **SOCOM delegated authorities (SOCOM) - Reject; Accept**
 - **JROC authority limitations (JRAC) - Reject**
 - **General**
 - **Operational Responsive Space**
 - **JROC authority limitations (EUCOM) - Accept**
 - **“Directing” as opposed to “Requesting”**
 - **Prescription of JCB membership from the Services (USAF) - Mod**
 - **Additional authorities of NGA with incorp or 6212 (NGA) - Mod**

- From 220 pages to 344
- Consolidated CRM: 403 pages and 1211 comments.
 - 92 Critical: Undergoing first round of adjudication...
Results?
 - SOCOM delegated authorities (SOCOM) - Reject; Accept
 - UONs formats are inconsistent with DODD 5000.71 (JRAC)
 - Mandatory KPPs as listed do not address cyber security (OSD)
 - JCIDS requirement for an urgent needs assessment should only apply to joint needs (Army)
 - Further detail (principles, characteristics, etc.) for the application of the Energy KPP (USMC)
- Will be re-staffed for review of adjudication

Summary of Major Changes

- **Incorporating content from CJCSI 3312.01 (Joint Military Intelligence Requirements Certification) and CJCSI 6212.01 (NR KPP) and canceling those instructions.**
- **Streamlines capability requirement document formats providing more logical flow within each, enhancing consistency between, and clarifying intent for each section through a “purpose” subparagraph.**
- **Adds a validation page behind the cover page of each capability requirement document, ensuring validated documents, new or updated, will have authoritative validation memos attached.**
- **Introduces the “Capability Matrix Lattice” (CML) as an example integrating construct to ensure traceability to strategic guidance, missions of the Joint force, and other departmental activities - both in the identification of capability requirements and their associated gaps, and in the review and assessment of capability requirement portfolios.**
- **Mandatory KPPs down to five with training-related content**

Summary of Major Changes (con't)

- **Clarifies process for submitting/handling documents classified above secret (SAP/SAR and ACCM).**
- **Reorganizes post-validation processes and prioritization Enclosures into a single Capability Requirement Portfolio Management Enclosure.**
- **Deletes reference to the CDTM tool which has been discontinued.**



Upcoming Classes and Events

RQM 310 Class Dates	Number of Students
28 - 31 January	30 (Plus make-ups from December)
10 - 14 March	30
28 April - 2 May	30

RQM 403 Class Dates
8 January
12 February
19 March
9 April

Other Requirements Events		
Working Groups (Competencies, Workforce)		
Webinar	27 March	Cyberspace
Functional Integrated Product Team	May	DAU



The Next Requirements Webinar

- The Thursday schedule is working better than Friday
- We have better participation
 - Do we have callers from the West Coast and the Pacific?
- Next time?
1500 EDT, Thursday, 27 March 2014

Reminder:

Working Group meetings



The Requirements Shop Is No Further than Your Computer or Your Telephone

- Requirements Management Landing Page

<https://dap.dau.mil/career/rm/Pages/Default.asp>



- RQM 110 via browse mode

<https://learn.dau.mil/>



- The RMCoP

<https://acc.dau.mil/Requirements>



- Blackboard

<https://myclass.dau.mil>





How Else Can DAU Help You?

- What additional items will help you the most?
 - Adding material to existing courses
 - Ask a Professor
 - Quarterly webinars
 - Requirements Quarterly Report (RQR)
- Mission Assistance: Working with DAU
 - How do we get our shops working together?
 - What can DAU offer to your shop?
 - Targeted Training
 - Help as consultants to complete a project



Requirements Department Address

Graduates and students can always contact DAU directly

RMCT@dau.mil



• **Dr. Chuck Court** Charles.Court@dau.mil 703-805-4552

• **Greg Prothero** Gregory.Prothero@dau.mil 703-805-4586

• **Jack Mohny** Jack.Mohny@dau.mil 3-805-4369

• **Tom Fritz** Thomas.Fritz@dau.mil 3-805-





Back Up Slides

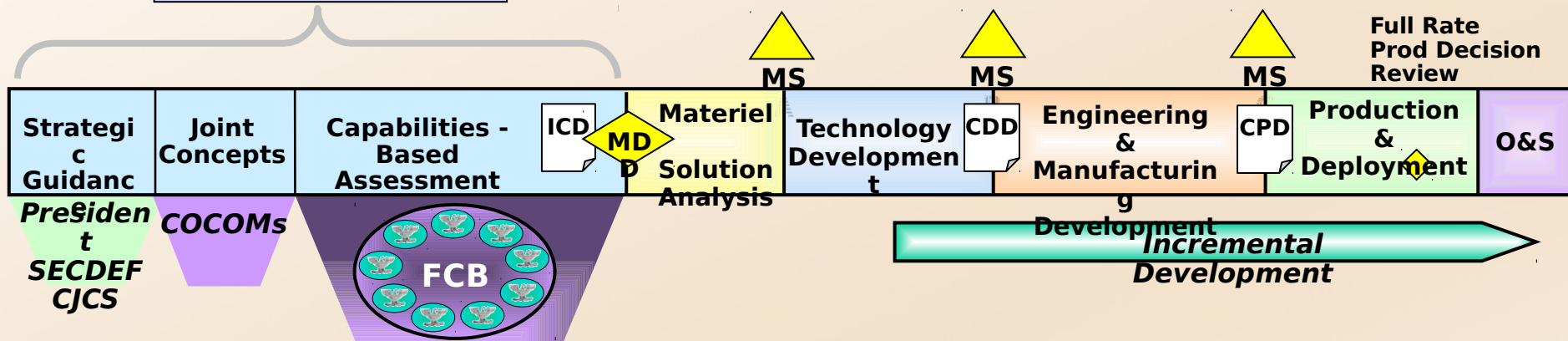
RQM Current Competencies

RQM 110

CLR 101

■ Core
■ Core +

User Needs



RQM 310

RQM 403/413

RQM Current Competencies

RQM 110

CLR 101

CLR 252

■ Core
■ Core +

KPPs

User Needs



MS



MS



MS

Full Rate
Prod Decision
Review



CLR 250

CLR 151

RQM 310

RQM 403/413



Requirements Management— Certification Training Levels Framework

	CLR 101 Introducti on to JCIDS	RQM 110 Core Concepts for Requirements Management	RQM 310 Advance d Concept s and Skills	RQM 403 Requirements Executive Overview Workshop	RQM 413 Senior Leader Requirements Course	
Required Training Level Guidelines	4 weeks	6 weeks	24-30 hours	5 days	1 day	Tailored
A	Contribute to the Requirements generation and capability development process in various capacities to include: JCIDS analysis, subject matter or domain expertise, document staffing and coordination and / or administrative support - <i>Requirements Originators and Support</i>					
B	Significantly involved with Requirements generation and capability development in specific capacities, i.e. study leadership, planning, writing, adjudicating comments, and facilitating inter-organizational development and coordination of Requirements documents - <i>Requirements Writers and Developers</i>					
C	Designated by organizational leadership for advanced Requirements instruction; Primary duties involve leadership / supervisory roles in requirements generation and capability development; Organizational representative in pertinent program management and JCIDS forums to include FCB Working Group, FCB, JCB and JROC meetings - <i>Requirements Supervisors, Presenters, and Trainers</i>					

- Military Services will be responsible for all military (uniform) personnel

	30- Students	48- Students
USAF	6	8
USA	6	8
USN & USMC	8	12
4 th Estate	4	5
FAI	0	0
JS/CCMDs	6	15



FY14 Requests for RQM 310

Service	Request	Quota per Class
USAF*	64	8
USA*	50	7
USN* & USMC*	31	4
4 th Estate*	68	9
FAI	5	1
TOTAL	218	29
		29 X 8 = 232

Note: Not sure if/how JS/CCMD is accounted for in these numbers